CALIFORNIA FUTURE BUSINESS LEADERS OF AMERICA, INC. 1 2 **Board of Directors' Meeting** 3 **MINUTES** 4 Mission Statement: To bring business and education together in a positive working relationship through innovative leadership and career development programs 5 6 California FBLA is a nonprofit Benefit Corporation. The Directors named by the Corporator in an 7 action by Incorporation executed following filing of the Articles of Incorporation of the Corporation 8 as named above, constituting the Board of Directors of this Corporation, held a regularly scheduled 9 meeting at the time, the day, and at the place set forth as follows: 10 **PLACE:** Via Microsoft Teams Teleconference 11 **DATE:** April 8, 2021 12 ITEM 1: CALL TO ORDER Chair Chris Gomez called the meeting to order at 5:40 p.m.PT 13 14 15 **ITEM 2: ATTENDANCE** 16 The following Directors, constituting the Directors named by the Incorporation and a majority of the authorized number of voting Directors (thereby establishing a quorum) of the board, participated 17 18 in the meeting: 19 • Chris Gomez, Chair, Business and Industry Representative 20 • Donnette Silva Carter, Vice Chair, Business and Industry Representative 21 • Greg Fox, Business and Industry Representative, Secretary • Dr. Jamon Peariso, Business and Industry Representative 22 23 • Tamara Mallery, Business and Industry Representative 24 • Rohit Ramchandani, Treasurer, Business and Industry Representative 25 • Molly Anderson, State Adviser 26 27 Non-Voting Members present (Reporting Staff, Members, Guests): • Sue Christensen, Business Manager 28 29 • Melanie Dias, Program & Events Manager • Graeme Logie, Bay Section Director 30 31 • Ryan Underwood, TEAMTRI 32 • Danielle Tuason, TEAMTRI 33 • Glenn Morris, Business and Industry Representative (Board Candidate) 34 35 Absent:

- Dr. Laurie Looker, State Officers Coordinator
- Dr. Cary Johnson, Business and Industry Representative
- Martin Baltierra, Business and Industry Representative

ITEM 3: APPROVAL OF THE MINUTES- Molly Anderson moved and Greg Fox seconded to approve the revised minutes of the March 15, 2021, meeting as presented. *Motion carried* unanimously

42 43 44

45

41

36

37

ITEM 4: BUSINESS & INDUSTRY BOARD CANDIDATE REVIEW (GLENN MORRIS)

- A. Chris warmly welcomed Glenn Morris, a Business and Industry Board Candidate
- B. **Glenn** introduced himself and provided background on his experiences and his current role as CEO of Chamber of Commerce and Visitor Bureau of Economic Development of Santa Maria, including his long history associated with CA FBLA and PBL.
- C. **Glenn** expressed his enthusiasm to be considered for the CA FBLA Business and Industry Board.
 - D. Chris noted that Glenn's information had been previously circulated to the Board and asked if there were any questions for Glenn.
 - E. Several board members spoke about their support, enthusiasm and recognition of **Glenn's** credentials and great fit for the Board, including **Jamon**, **Greg**, **Molly** including Glenn's institutional knowledge and passion for the Program.
 - F. **Glenn** mentioned that as **Donnette** reached out, the timing was good to be available to serve on the Board. **Glenn** also shared some recent experiences of linking the FBLA students with community and business leaders around key focused topics, that have been very beneficial.
 - G. **Rohit** asked a question to **Glenn** regarding his availability to serve on the Board. **Glenn** responded that his current workload and family conditions allow him to serve and provide specific time to the Board efforts, including his current role in the Chamber aligns nicely to the CA FBLA mission.
 - H. Chris spoke of our current CA FBLA transition and asked Glenn if he had any specific questions to the Board. Glenn indicated that he, Donnette, and Molly had spent some time previously to get up to speed on the current issues and didn't have any questions at the moment.
 - I. **Chris** entertained a motion to consider **Glenn Morris** to become a CA FBLA Board member.
 - J. **Jamon** made a **motion** to approve **Glenn Morris** as a new CA FBLA Business and Industry Board Member. **Molly seconded the motion**. *The motion carried unanimously*.
 - K. Chris congratulated Glenn and invited him to remain for the duration of the Board meeting
 - L. **Chris** and **Molly** indicated that **Molly** and **Melanie** would reach-out to **Glenn** to provide additional on-boarding materials and orientation information.

ITEM 5: STATUS OF THE PPP LOAN (SUE CHRISTENSEN)

- A. **Sue** mentioned that the PPP funding was secured, and we have an additional \$10,000, deposited into our account.
- B. She said that the CA FBLA is now all cleared (no longer suspended) from the California State Franchise Tax Board and other agencies, and we can apply for key Grants, including the Relief Grant (rounds 5 and 6), and as no red flags exist, we expect additional funds to be coming forward.
- C. **Sue** mentioned that all looks really good and a more updated report to be coming in May, 2021, which will be shared during the May Board meeting.

ITEM 6: TEAMTRI PARTNERSHIP PROPOSAL (RYAN UNDERWOOD & DANIELLE TUASON)

- A. Chris indicated that all Board members should have received a copy in advance of the meeting to review.
- B. **Ryan** spoke of the need to talk about the process that is ahead for us and that the Board should be very comfortable asking questions for additional clarity.
- C. **Ryan** mentioned we are in a blueprint or proposal stage, but still room to refine and revise that can be documented and addressed. The next phase would be the Agreement phase, and to be sure that all issues are addressed and present a funding proposal for 2020-2021 that is neutral but allow for additional increases. The next step would be to look at the accounting

and financial planning side to look at the overall budget proposal and what that would look like, with the ultimate goal to keep things trim and keep a healthy reserve in place and fortify a strong base and foundation, that allows for succession planning and ongoing operational efficiencies, and which preserves all the good things currently in place.

- D. **Ryan** mentioned that he likes to always begin with the end in mind and that we are correct on the numbers.
- E. **Ryan** shared his screen which showed the "TEAMTRI Proposal California Association Services and COO Role Leadership Expertise to Support and Grow Future Business Leaders."
- F. **Ryan** mentioned that the first part of the proposal shares information about TEAMTRI background, and that he and **Danielle** have strong FBLA roots and much of the proposal reflects their experiences and the importance of business in making the world a better place.
- G. **Danielle** shared that FBLA is home to her and she has great history with many and we share a common passion for the success of the organization and to see what's next for CA FBLA.
- H. **Ryan** highlighted the Chief Operations Officer role, and the importance of getting clarity around this specific role and how it is unique and different from all other roles, and the role will incorporate strong collaboration and working relationships with all members.
- I. **Ryan** shared how the Association Services approach is rooted in its 6G Model which highlights the six strategic areas (Support Systems, Enthusiasm, Membership, Engagement, Recognition, Capital) for organizations to concentrate, prioritize, and innovate to grow their organization. These 6G areas are the lens by which TEAMTRI looks at things.
- J. **Ryan** spoke of ensuring that there is a complete team model (existing CA FBLA roles with TEAMTRI) and that the policies and procedures reflect this. He shared more specifics related to the Association Manager / COO, Association Governance Support and Membership Development roles. **Ryan** paused to open the dialog up for questions.
- K. **Graeme** responded to how his current role on the Management Team is to be a voice to the Board, but they no longer have the vote, which is a bit uncomfortable. **Graeme** referred to changes in the proposal language between March 31st (hiring of a COO) and the version shared on April 6th (CA FBLA staff to become employees of TEAMTRI) related to the CA FBLA TEAMTRI partnership, and that it appears that decisions will be made without their consultation, an alarm went off, as this is quite new and never really been talked about before, including the reasoning behind it.
- L. **Graeme** asked if they still have autonomy, even as official members of TEAMTRI and he said that there may be some things that we don't know what we have signed up for. He shared that there are concerns about making this transition without additional clarity.
- M. **Donnette** responded that this isn't meant to be a huge shift change, and that the Management Team is working in partnership with TEAMTRI and **Danielle** as COO and not asking them to do something different. She said that there isn't anything to be fearful of, and we are likely losing some roles, which may be absorbed under TEAMTRI, and nothing is signed and set in stone, but a proposal that benefits CA FBLA and TEAMTRI. **Donnette** mentioned that what TEAMTRI can offer CA FBLA is exactly what is needed.
- N. **Sue** shared comments and spoke about the Section Directors and what decision-making they would continue to have, including will they still have control over their Section checking accounts.
- O. **Graeme** mentioned that there is still some details that need to be worked through and is there clarity on if they are employees of CA FBLA or TEAMTRI.
- P. **Donnette** said that the Management Team should compile a set of questions and work toward getting to a signed contract by May, 2021.
- Q. **Molly** addressed **Graeme's** concerns and indicated that the communication and professionalism of TEAMTRI will be top-notch, and that TEAMTRI does organizational

management all the time with CTSO's and they have things figured out, and they will provide more tools and financial backing to do things better.

- R. **Rohit** said that before we sign anything, we need to have real clarity on roles and responsibilities so everyone knows what they are signing up for.
- S. Chris spoke of earlier conversations with Ryan and TEAMTRI and that things are working well at the Section levels, but TEAMTRI is coming in with the COO to help with the structure and organizational model and operational efficiencies, including shifting of some responsibilities such as business management and accounting, which are included in the proposal. Chris said its more about how the money flows and getting the most bang for our buck, and that all Section Directors still have jobs, and that the directors are providing services to CA FBLA. Chris apologized that if anyone felt blindsided, as this is just a proposal, not a contract as of yet.
- T. **Sue** added that as we just received the PPP Loan, we have a 6 month window, we can't decrease our employee number, otherwise we would need to pay back the loan.
- U. **Graeme** mentioned that this isn't anything about TEAMTRI and the Management Team recognizes their contributions, but more of an issue of providing clarity in the language that was shared and how it might be interpreted. Perhaps the words didn't meet the intent.
- V. **Ryan** complimented **Graeme** and that it's good to provide clarity on this and indicated that the first thing they look at is cultural fit and then are they qualified for a role. **Ryan** pointed to the pathway that we are on and where we end up over time is the most important thing to focus on.
- W. **Ryan** spoke of role-specific and task-specific employees, and that the Section Director would have specific roles, and that TEAMTRI has a great culture that they will find appealing, and that if there are things they are "fearful of losing" or any blind spots, that we outline those clearly.
- X. **Graeme** mentioned that we need to look beyond the Management Team and include a "Pow Wow" with all.
- Y. **Ryan** indicated that identifying what each person is good at and what they aren't good at, and that some of the existing TEAMTRI could help identify how to assist, and even help expand capabilities of members.
- Z. **Danielle** said that she also has set in the chair of Section Director and they know their sections and cultures best of all, and that there are ways to collaborate better to get more creative and share best practices across Sections.
- AA. **Rohit** mentioned that there are differences in how each Section operates and still allow some uniqueness to exist, as things are all homogeneous.
- BB. **Ryan** acknowledged the distinction of each of the Sections and that there are ways to innovate and still collaborate across each of them. The students deserve the best that we can give them.
- CC. **Graeme** mentioned that we really haven't had a person at the top who has the authority to make decisions.
- DD. **Ryan** spoke of the positive peer pressure that comes from the Sections, that there is still a positive rivalry but a recognition that we are still family this needs to be preserved under the new structure.
- EE. Chris mentioned that we need more than just note feedback from the Management Team, but we need to get to some clarity on the thought process with Graeme, and he asked what additional information do we need?
- FF. **Sue** asked about the banking moving forward would we keep Union Bank? **Ryan** said that the existing banking should be preserved as these are a results of long-term relationships, and this would extent to any relationships we have including hotel relationships, etc.
- GG. **Sue** also asked about email accounts, as there is much IP and documents within Microsoft environments. She recommended that TEAMTRI to look at the possibility of continuing 2

- systems, both Microsoft and Google. **Ryan** acknowledged this concern and doesn't want to discard things or increase costs, and maybe using both is just fine, as it relates to redundancy. Perhaps a technology inventory is a good idea and keeping things in place for a year or for a set period of time.
 - HH. **Ryan** mentioned that he would revise the proposal related to **Graeme's** feedback on roles and responsibilities.
 - II. **Chris** mentioned that perhaps a meeting with the Management Team and TEAMTRI to help flush-out the descriptions, etc. before we get to a contract. **Ryan** agreed that this was a good idea, including having a conversation with **Melanie** on her role and duties. **Ryan** mentioned that **Sue's** role likely transitions under the COO and accounting role.
 - JJ. **Ryan** indicated that he would start working on the budget and the agreement and then after State Conference to listen to concerns and document feedback and then hold the meetings with the respective stakeholders. **Graeme** supported this plan.
 - KK. Chris discussed when we should hold the next Board meeting.

ITEM 7: STATE LEADERSHIP CONFERENCE JUDGE RECRUITMENT: MELANIE DIAS

- A. **Melanie** spoke of the urgency and core needs around the key judging of events across 3 consecutive Saturdays, including 3 events for this Saturday for: e-Business, Electronic Career Portfolio, and Introduction to Social Media Strategy. Some of these need pre-judging and there is a need to help with recruiting of judges.
- B. **Donnette** said we are in desperate mode and sent out some emails to the Board as reminders.
- C. **Ryan** asked for additional clarity on how many judges do we need. **Melanie** the week's after this one are looking a bit better. **Ryan** asked if the DOE could step in and assist and have them become champions. **Molly** said that there are several DOE personnel already involved in judging. **Molly** asked **Melanie** to send her the link and she said that she would help spread the word on helping to fill the most urgent judging needs of this coming Saturday around the 3 key events.
- D. **Greg** asked about the time slots for the 3 events and **Melanie** spoke of that they are afternoon events.
- E. **Melanie** was to reach-out to **Chris** to assist him in preparing a script for comments to be made at the SLC.
- F. **Melanie** spoke of the additional activities surrounding the SLC.

ITEM 8: PPP LOAN AND NOTE RATIFICATION ACTION (SUE CHRISTENSEN)

- A. **Sue** said that in the PPP file, we need to ratify the resolution to accept the loan and the Note itself.
- **B.** Donnette moved to ratify the resolution to accept the loan and the Note itself. Jamon seconded the motion. *Motion carried unanimously*.

ITEM 9: FUTURE BOARD MEETING

- A. May 22, 2021 was set as the next board meeting at 3:00 PM PDT, with the following items on the agenda to consider:
 - a. Standing Reports
 - b. Board Membership and Officers
 - c. Staffing Needs
 - i. Co-Director, Southern Section
 - ii. CAP Coordinator
 - d. Filing of Federal Tax Return for January 1 through June 30, 2015 (options/actions)

249 250 251	 e. Sponsorship Committee Report – C. Johnson f. Action on TEAMTRI Leadership Organization Management Proposal g. Board Meeting Scheduling: May 22, 2021
252	ITEM 10: Meeting Adjournment
253 254	A. Adjourn at 7:38 PM PT
255	Respectfully submitted,
256257	CALIFORNIA FUTURE BUSINESS LEADERS OF AMERICA, INC.
258 259 260	Hog fol April 8, 2021
261	Greg Fox, Secretary Date: April 8, 2021
262	Business and Industry Representative